

# **SummerStreetAdvisors**

#### How Is the Mobile Economy Affecting Real Estate Investment?

November 13, 2013

#### AGENDA

- Summer Street Advisors
- Where Do We Stand?
- Impacts of the Mobile Economy on Real Estate Investment Trends



#### Summer Street Advisors, LLC

- Loan and Real Estate Investment Advisory
  - Investment Analysis and Valuation
  - Risk and Opportunities Assessment
  - Portfolio Analytics and Risk Mitigation Strategies
- Transaction Due Diligence
  - Loan File Review, Document Abstracting, Site Inspections
  - CMBS B Piece
- o Bank & REIT Advisory
  - Bank Valuation
  - Forecasting Expected Loan Losses
  - REIT Private Market Value based on fundamental real estate analysis
- Asset and Portfolio Management
  - Loan and Real Estate Asset Management
  - Loan Resolution Strategies



#### Where Do We Stand (Facts)?



#### **Market Environment**

Early 90's Market Environment						Today's Market			
	GDP			1990's		Current Market			
Macro:				-1.75% ('91)		2.8% (Q3 '13)			
	Unemployment			6.3% (Q4 '91)		7.2% (September '13)			
	10 Yr. Treasury 7.9%/8		7.9%/8.4% Ave/High ('91)	_	2.81%/3.01% (Ave/High) (Aug-Oct '13)				
			Vacancy	Ave Annual Supply Growth '84-'89			Current Vacancy Q3 '13	Ave Annual Supply Growth '09 - Q3 '13	
RE Indu U.S		Office Multi-family Warehouse Retail	18.7% 7.2% 10.7% 18.7%	5.5% 3.2% 3.7% 3.1%		Office Multi-family Warehouse Retail	16.9% 4.2% 6.6% 10.4%	0.3% 1.0% 0.8% 0.4%	
Source: RE	EIS								
Real Esta	ate Ma	rket Character	istics:						
Increased Supply					•				
Tax Law Changes					•	<ul> <li>Commercial real estate remains mixed</li> <li>Loan demand increased slightly – residential refinance</li> </ul>			
<ul> <li>Inflation, Interest Rates, Deregulation of Thrifts</li> </ul>						<ul> <li>Availability of credit remains tight</li> </ul>			

• Competition among Lending Institutions

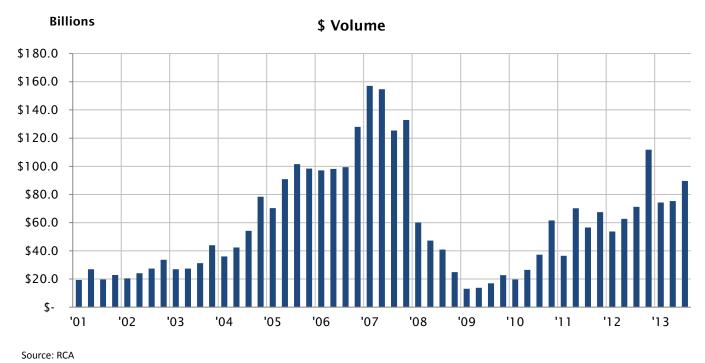
• Lax Lending Practices & Faulty Appraisals

- Availability of credit remains tight
- Consumer spending remains flat
- Uncertainty and Deleveraging continues



## U.S. Transaction Volume Up – \$239B

#### 26% increase in transaction volume YOY



• U.S. recorded total transaction volume of \$239B for the first three quarters of 2013, a 26% increase from the prior year.

Transaction activity by property class (first three quarters): multi-family - \$71.8B (-20%), office -\$63.9B (36%), retail - \$42.5 (104%), industrial - \$31.9B (70%), hotels - \$18.6B (14%) and land - \$10.6B (40%)

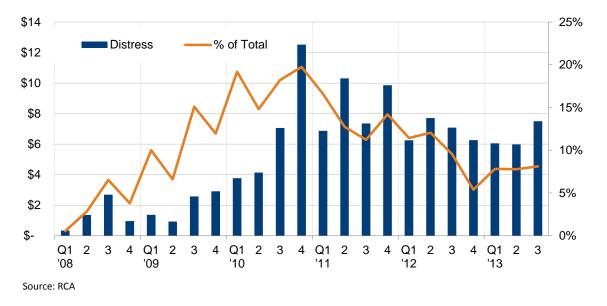


#### U.S. Distressed Assets Traded Down– \$19.5B

#### \$19.5B YTD - U.S. distressed assets traded

#### All Property Types

% of Sales Assoc. with Distress

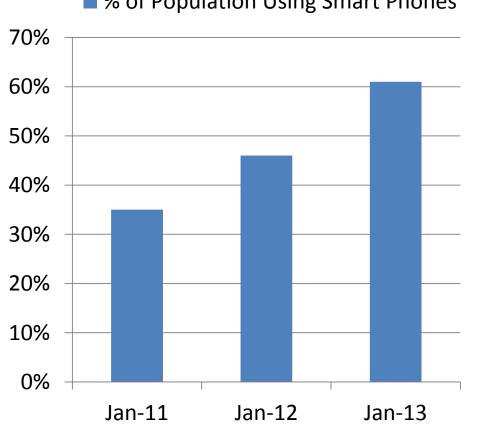


- Total distress sales are down for the first three quarters of 2013 \$19.5B vs. \$21.1B for the first three quarters of 2012. Distress as a percentage of total transaction activity is down for the 3<sup>rd</sup> quarter 2013 to 8% vs. 10% for the same period last year.
- Workout activity (loans resolved or restructured) stayed on par in the 3<sup>rd</sup> quarter with \$9.1B vs. \$9.3B for the prior quarter. New loan workout activity slowed to \$2.5B vs. \$3.9B in the prior quarter.

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#### Impacts of the Mobile Economy on Real Estate Investment Trends

# The Mobile Economy



% of Population Using Smart Phones

Source: Pew Research

• Rapid rise of smartphones

- Internet and Social Networking
  - 245MM U.S. Internet users (78%)
    - 30 countries have higher percentages of internet users
  - 166MM US Facebook users (53%)
    - 17 countries have higher percentages of internet users
- Twitter 163.5MM (75%) monthly mobile users access twitter using their mobile phones



#### Mobile taking over the Internet

- Feb 2013: Nearly 40% of internet usage comes from mobile devices
- As Millennials (Gen Y 18-34 year of age) become more central to economy, this trend will continue
- 21% of students access the Internet solely through mobile devices, never using a laptop
- 74% of Gen Y workers have used smartphone for work compared to 37% of Baby Boomers





- The largest segment of the workforce starting in 2015 (Bureau of Labor Statistics)
- Leapfrogging smaller Gen X cohort
- Baby Boomers reaching retirement age



#### **Characteristics of Gen Y**

- Prefer city living near "the scene"
- Fewer car buyers, homeowners
- $\,\circ\,$  Putting off marriage and kids longer
- $\circ~$  Prefer experiences to material items
- Place value on social responsibility and sustainability



#### The Tech Generation More Mobile than Previous Generation

- 24% say "Technology use" makes their generation unique, the #1 answer (Pew)
- 65% say losing their phone/computer would be worse than losing their car
- 66% would look up a store after learning their friend had checked in.
- 58% use Twitter "all the time"
- 38% of students try to check digital devices every 10 minutes
- 75% of teens send 20 texts a day, 50% send more than 50 and 33% send more than 100



# Rethinking "Place"

- More time on mobile devices means less time interacting with surroundings
  - Shopping online, or using brick-and-mortar stores for "showcasing"
  - Less time spent in home or apartment, less storage space (no books, CDs, papers)
  - Less focus on privacy, more time spent in public
  - Ability to work in busy, noisy environments



#### **Effects on Commercial Property**

- All four core property types are potentially affected
  - Office more desk-sharing and telecommuting, less space per worker
  - Retail Chains are highly focused on multi-channel marketing strategies
  - Distribution multi-channel retail trend extends to supply chain, resulting in new type of distribution center
  - Apartments Young renters require high-speed Internet for gaming, need less space



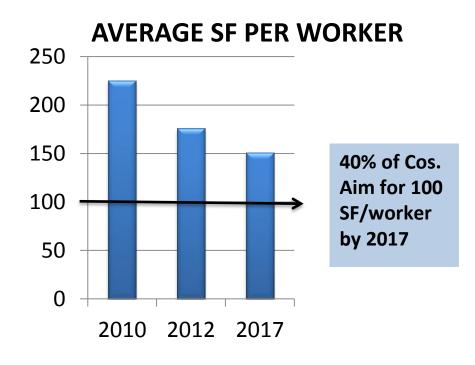
#### **General Impacts**

- Apartments and distribution Changes create new opportunities but pose no clear threat to existing property
- Office and retail Risk of devaluation due to online and mobility alternatives
  - So far threats are incremental, not existential
  - Tech sector growth is a key jobs driver, fueling office demand



# Office

- Space per employee is shrinking
  - Evolution over 20 years
  - Some shrinkage is aspirational, not actual
- Vacancy, absorption trends show no grave danger
- However, demand for new buildings lower than in the past



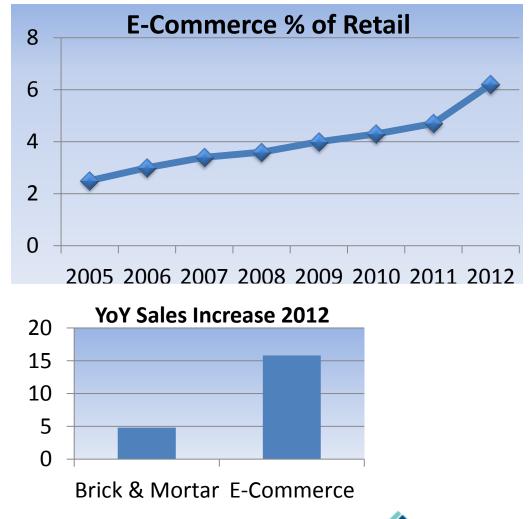
Source: CoreNet Global



# Retail

### Internet sales growing faster than store sales – but...

- E-commerce is just
   5.8% of retail
- Stores sales growing faster in \$ volume
- Amazon is 1/3 of all Internet sales
- SEC request shows Wal-Mart, Target ecommerce is negligible compared to store sales



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#### **Distribution Centers**

 Development focused on e-commerce and multi-channel (combining e-commercial and truck-to-store shipping)

- More workers needed to pick, gift-wrap, pack e-commerce goods
  - Buildings more sustainable, comfortable
  - Higher parking ratios
- 2-3 mezzanine levels to speed e-commerce fulfillment



#### Apartments

- Less space needed studios and one-bedrooms more popular
- Gen Y staying in apartments longer
- Up-and-coming city neighborhoods are attractive
- Need retail, restaurant, entertainment and mass transit nearby
- Live-work-play concept increasingly more important
- Affordability is key attribute



#### **Opportunities for RE Investors**

- Finding the next hot neighborhood for redevelopment of office, residential, retail
- Conversion of older offices to mixed-use property to create livework-play environments
- Emphasis on sustainability
- "Third place" destinations such as cafes, satellite offices
  - Retailers figuring out how to use interactive media to deepen customer relationships
  - Companies form space "exchanges" and providing more meeting space options, rather than shedding space entirely



#### **Tech Sector Growth**

- Main driver of job creation post-recession
  - Law, advertising, media are shrinking fields
- Tech jobs are concentrated in cities attractive to young college grads
  - Local investment in education, innovation, sustainability
- Cities with tech sector emphasis declined less during the recession and have came back stronger since



## Conclusion

- RE investment anticipates job creation
- Jobs follow Gen Y living preferences
- Tech sector growth is fueling office demand
- Mobile technology threat to real estate is incremental, not existential

